

University Planning and Budget Committee  
Meeting of September 19, 2012  
The Clocktower Room, Student Center

In attendance: Kris Larsen, Kevin Oliva, Thom Delventhal, Haoyu Wang, Carlos Liard-Muriente, Otis Mamed, Kathy Martin-Troy, Guy Crundwell, Matthew Bielawa, Lisa Bigelow, Yvonne Kirby, Carl Lovitt, Laura Tordenti, , German Bermudez, Susan Pease, Charlene Casamento, Celeste Roche, Paulette Lemma, President Miller

Meeting called to order at 1:40:

1. Motion (Matthew, Carlos-2<sup>nd</sup>) to approve minutes.  
Corrections have been submitted via email.  
Minutes approved.

2:

Kris: Welcome to student rep, Celeste Roche. Anything you'd like to say?

Celeste: There has been a great deal of summer activity. But I don't want to hold-up the meeting.

3. New Business:

- a. Discussion with President Miller concerning his opening meeting powerpoint presentation:

President Miller: Carl and I were considering what UPBC's role might be. Actual planning might be too big a job, but as we're looking at these potential relationships with the community, we might consider establishing a footprint in downtown New Britain. Perhaps assemble a small group or people with a knowledge and understanding of New Britain's particular history and its moment now to brainstorm, then bring the results to UPBC. Someone like Sarah Stucky, Gerry Amodio, maybe someone from NB Business Alliance... What could an alliance between Downtown New Britain and CCSU be? Maybe they'd suggest we establish a residence for faculty artistic collaboration.

I could see us starting on 4 or 5 of those. Then have these groups interface.

Guy: So you're not interested in having us revise the strategic plan, but be the sounding board for other groups that might be bringing ideas that are new to campus.

Pres. Miller: Yes. And I think we ought to be doing more full-time student work on campus and moving part-time work to other locations like downtown Hartford, and New Britain.

Kris: So you're seeing it as recruitment.

Pres. Miller: Sure, but it's just a way of doing things more effectively.

Guy: The goal then is to take what makes us unique and incorporate it into the community without duplicating what a community college already does.

Pres. Miller: Yes, create the idea that the university is more than what

happens within these boundaries. It seems the busway is finally a done deal. It connects New Britain and Hartford, with us in the middle.

Kris: But the busway is to bring people here. Are you saying we're full?

Pres. Miller: We aren't at 15-16,000. But we could be. It makes more sense to focus residential/full-time here and part-time there.

And there's another thing to consider: Generally, in terms of conceptualization, we have a reasonable possibility w/ this Governor and this Board of Regents to chart a bold new path. Somebody's going to have to step to the front and take the lead. "Becoming exceptional." Joining a team of other institutions nationally. When I told the Governor that we need a new 600-bed residence hall he said, "You're gonna need more than that."

Guy: So the "higher-ups" want to see us have a chance to run with our strengths.

Pres. Miller: Yes. We can go across the road (East campus—or whatever we're calling it now) and do smaller, conceptually organized housing. There's all kinds of possibilities, but we need to have groups to think through the implications.

Guy: Like a "freshman village." And we teach FYE over there.

Pres. Miller: Exactly. We've already got the money for a new academic building, and we don't need the size addition on the library, which is already approved. There are all kinds of possibilities-- the magnet school--the money comes to us.

Kris: What grades in the magnet school?

Pres. Miller: This idea just hasn't gotten going. I thought secondary-- that it would take kids with a low chance of going to college and aim at 100%. But it hasn't happened. But we're open to ideas. We need more indoor recreation to match what we've done outdoors. It's not a huge issue but we're open there as well.

What's most important is that we maintain our commitment to liberally educating students. This must precede everything else.

We need to:

Find an administrative structure for STEM.

Expand grad programs; the market is there, there's no reason other institutions should have more than us.

increase out-of-state enrollment—this is a real revenue stream, if we can increase our housing we can edge up—

Do more with technology in the learning environment—but I'll defer to the Provost's opening address—

Re-double endowment—we're up from 18 million to over 40. If we get to 80, we're starting to get some respectability. It's not just a number, it's scholarships. It gives us the ability to recruit out of state.

"Higher standards" speaks for itself. Higher expectations across the board. You can't tell people they're excellent if they're not excellent. Not if you want to be exceptional.

Carlos: Roughly half of the bullet points are us, the others are all about

outside the university. You say the powers are receptive, but do you have a sense of which points from the list should be addressed first, or do we go for all 8?

Pre. Miller: I'd say there are 4 or 5 that can't be addressed...like nature trails. They'll come along with others. But some are pre-req's. For example, we can't start the residence halls 'til the path is cleared for East Campus. But I'm for attacking on all fronts.

Kris: Sometimes it feels like we don't have enough to do.

Pre. Miller: It's also a problem to have too much.

Kris: The buy in has to come from you.

Pres. Miller: My job is to take the momentum we've created and get it in the mind of The Governor. We've got a 2-year window. We've got BOR support. I've got to get all of this on one side of a page so I can hand it to them and say, "Is this what you were thinking?" I want experts. But I have no problem with the UPBC working on it. The more the better. It's a momentum thing. Have at it.

Kris: But the BOR doesn't want us to compete with community colleges.

Pre. Miller: No we can't teach lower level gen ed. We have to be unique, offer grad classes.

#### 4. Budget Update:

Kris: Thank you President Miller. Please bring ideas for discussion to the next meeting, all. You've received the up-dated budget info from Charlene, any questions for her?

Charlene: July 1 is the start of the new fiscal year. Email me if you think of any questions.

#### 5. Division updates

a. Academic Affairs (Paulette): Nothing from Carl

b. Student Affairs (Laura): There's a lot of "town/gown" issues--lots of legitimate complaints about students' off-campus behavior.

Guy: Are you in favor of the fines?

Laura: We take no position. Personally, I think some fine is appropriate. The Police Department has to continue to dispatch officers to parties. If students create mayhem it's not fair to the neighborhood.

Guy: If a student is in trouble off-campus, does it come back?

Laura: Absolutely. We've been dealing with this for a long time.

Kathy: There was a full-page ran on Craig's List about how nothing is ever done.

Laura: To be fair, we have done some things, but they get lost.

Guy: One horror story can outlive years of good work.

c. OIRA (Yvonne):

The snapshot will be complete tonight. So we'll find out whether we're flat or in decrease as well as how we compare to other years. We'll also have retention numbers soon and we're working on academic maps (how a

student can complete their degree in 4 years or 8 semesters) with milestones such as term abroad.

6. Other business (Kris): Please welcome German Bermudez. He is joining us as a guest from the Provost's office.

7. Adjournment: 3:00